

Task Force Final Report: Part A

Charge/SWOT and Critical Issues

Task Force # 6	Facilitators:	Date:
Quality of Life	David Halladay	October 10, 2006 Certified Copy

Members: Pat Evans, Brian Emelson, David Halladay, Chuck Hiler, Deb Kurvach, Carol MacInnis, Dianne Parks, Deb Price

Charge: To investigate and analyze the opportunities for a satisfying quality of life in Victor. This will include discussion of our recreation and leisure activities, cultural events, appearance of our Town/Village, open space use and development, education and amenities, variety of businesses, convenience, aesthetics, as well as health and wellness. The Task Force should examine our opportunity to live peacefully in a community where we are proud to invite family and friends to visit, as well as live, work, play and retire.

<i>SWOT Analysis Summary:</i>	
Internal (S/W)	External (O/T)
<p><u>Strengths:</u></p> <ul style="list-style-type: none"> - Location - Abundant natural resources - Diverse population - Economic stability - Safe community <p><u>Weakness:</u></p> <ul style="list-style-type: none"> - Town Code enforcement - Traffic and parking - Lack of facilities to engage in social educational, & recreational activities - Zoning code 	<p><u>Opportunities:</u></p> <ul style="list-style-type: none"> -Balanced and controlled development -Planned events -Enhanced Town sponsored programs -Community involvement -Enhance the quality of life for all our citizens. -Town / Village partnership <p><u>Threats:</u></p> <ul style="list-style-type: none"> -Uncontrolled development -Changes in the economy -Changes in the real estate markets -Federal & State aid to municipalities and - schools -Changes in Town leadership -Delay in implementing the Strategic Plan (Comprehensive Plan) -Limited resources - human and financial

Our Critical Issues:

1. What are the current recreational facilities and resources?
2. What are we lacking in comparison to other communities?
3. Do we have activities for all age groups?
4. Should there be a service center in the Village or Town?
5. What should the housing be?
6. How do you encourage children who grow up in Victor to stay?
7. What is going to keep services here?
8. How can we create an environment for our children to recognize we are not just a community of landowners?
9. How do we identify the quality of life we want?
10. How will we determine the priorities of the residents for their quality of life?
11. How do you balance conflicting priorities?
12. What components do you consider for quality of life?
13. How can we create a rich environment for our children? Live, learn and grow?
14. Do we have equal access to service for all citizens?
15. How does safety play into quality of life?
16. How is affordable housing defined and then affordable?

Summary of Recommendations/Findings:

Final statement of support and additional information to be considered.

The Quality of Life Task Force believes that it is critical that the leadership of the Town (Town Board) select and assign near term (2007), mid-term (2008-09), and long term (2010-11) priorities (milestones) to each item in the Action Plan. In addition, the individual, group, department, agency or organization assigned with the responsibility for this project should be recognized (and noted within their annual mission, goals and objectives, job responsibilities, etc...) and supplied with the necessary resources to accomplish this project.

Task Force Final Report: Part B

Strategic Intents/Key Initiatives/Action Plans and Cost Benefit

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Strategic Intent # 1: By 2011, 90% of community respondents, as measured by a representative sample of diverse constituency groups, will indicate that Victor has sufficient leisure, educational, cultural, social, civic, historical and business opportunities which enhance the quality of life of its citizens.

Key Initiative #1: We will provide community events and collaborative opportunities with the Ganondagan State Historic Site, the Valentown Historical Society, and the Victor Historical Society to further the important mission of these cultural and historic resources.

P	C/B	#	Action Plan <i>(Indicate Priority (P) with a check. Check Cost / Benefit (C/B) if required)</i>	Who
*		1	Provide one (1) community event that coincides with the Ganondagan Dance and Music festival.	
*		2	Provide one (1) community event that coincides with the Valentown Peddlers market	
*	*	3	Provide support to the Victor Historical Society to maintain and restore historical landmarks and assets. e.g.	
*	*	4	Provide walking tours and other events that highlight the historical and cultural assets of the Town.	

Key Initiative #2: Develop enhanced opportunities for the Youth, Adult and Senior Citizen population of the Town.

P	C/B	#	Action Plan <i>(Indicate Priority (P) with a check. Check Cost / Benefit (C/B) if required)</i>	Who
*	*	1	Provide a level of programs and services that meet the needs of our growing Youth, Adult and Senior Citizen population in the Town.	
*	*	2	Provide for a dedicated space to engage in recreation, social, educational and wellness activities for the Youth, Adult and Senior Citizen population in the Town.	

	*	3	Provide regular, reliable and affordable transportation for senior citizens to various destinations throughout the Town.	
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Key Initiative #3: We will provide centrally located community support services and amenities that enhance the quality of life for the citizens of the Town of Victor.

P	C/B	#	Action Plan <i>(Indicate Priority (P) with a check. Check Cost / Benefit (C/B) if required)</i>	Who
*	*	1	To maintain an adequate collection of library resources that will meet the current and future needs of the community.	
*	*	2	Provide a plan and incentive to encourage the return of a specialty grocery store in the village that meets the needs of the community.	

Strategic Intent #2: By 2011, 90% of community respondents, as measured by a representative sample of diverse constituency groups, will agree that Victor provides residents the ability to live, work, play and stay in a safe, peaceful and healthy environment.

Key Initiative #1: We will develop and implement a comprehensive, thorough, and enforceable Noise Ordinance as part of the Town of Victor Code by April 2007.

P	C/B	#	Action Plan <i>(Indicate Priority (P) with a check. Check Cost / Benefit (C/B) if required)</i>	Who
*		1	Review neighboring communities noise ordinance code	
*	*	2	Town attorney to review case law and develop appropriate language for the ordinance.	
*		3	Deliver formal presentation to the Town of Victor Board	
*		4	Schedule public hearing and respond to questions	
*		5	Adoption of an enforceable Noise Ordinance	

Key Initiative #2: We will review, update and approve a thorough and enforceable Light Ordinance as part of the Town of Victor Code.

P	C/B	#	Action Plan <i>(Indicate Priority (P) with a check. Check Cost / Benefit (C/B) if required)</i>	Who
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		1	Review the current Town Code for completeness and adequacy	
	*	2	Review and amend as needed the proposed Illumination Chapter as presented to the Town Board September 2003.	
		3	Deliver formal presentation to the Town of Victor Board.	
		4	Schedule public hearing and respond to questions.	
*		5	Adoption of an amended enforceable Light Ordinance.	

Key Initiative #3: We will develop a comprehensive plan recommending strong guidelines for a tree preservation ordinance, as trees provide shade, beauty, absorb air pollutants, and are important to both our quality of life and maintaining the character of the Town.

P	C/B	#	Action Plan <i>(Indicate Priority (P) with a check. Check Cost / Benefit (C/B) if required)</i>	Who
		1	Encourage the enforcement of development requirements regarding tree preservation and/or replacement as provided for in the Town Code.	
		2	Review the current Town Code for completeness and adequacy.	
*	*	3	Develop an Arbor Day program and review the possibilities of designating the Town as “Tree City USA”.	
	*	4	Explore any and all grant opportunities for trees.	

Key Initiative # 4: Provide the community with a solution to decrease automobile thru traffic and increase parking spaces in order to enable citizens to more effectively socialize, shop, dine, conduct business and use town resources.

P	C/B	#	Action Plan <i>(Indicate Priority (P) with a check. Check Cost / Benefit (C/B) if required)</i>	Who
*	*	1	Develop a plan to promote a “Walkable Communities” initiative and other alternative modes of transportation.	
*	*	2	Develop and adopt a trails master plan which will provide for an alternative means of transportation (pedestrian and bicycle) for the residents of the Town and the neighboring communities connected by our trail system in Victor.	
	*	3	Conduct a study and develop a plan to meet the parking needs in the Village.	

Key Initiative #5: We will develop and implement a comprehensive plan to maintain the rural character of Victor by preserving the open expansive beauty of the area while recognizing the need for managed growth and balanced zoning principles.

P	C/B	#	Action Plan <i>(Indicate Priority (P) with a check. Check Cost / Benefit (C/B) if required)</i>	Who
		1	Amend existing zoning laws to provide for incentive zoning to compensate the community for variances granted to developers while providing direction to those who wish to build in Victor.	
	*	2	Provide farmers and “agricultural use” landowners with adequate tax incentives and/or alternatives to selling to developers.	
*	*	3	The charm of Victor is its hills and streams. To protect these qualities we recommend adopting the guidelines established by the Town of Victor Conservation Board. This plan is designed to protect steep slopes, streams and wetlands.	
	*	4	Develop an open space acquisition and parkland development plan and the accompanying funding mechanisms (endowments, land trusts, charitable giving instruments, capital and operating budgets, bond issues) required to support these initiatives.	
*	*	5	Review existing zoning codes to update, modify and write new codes to better manage the Town of Victor’s growth.	

Cost/Benefit Analysis (Strategic Intent #1)

Key Initiative #	Action Plan #
1	1

Cost	Benefit
<p>Itemize the estimated financial, time, human resource and other associated costs.</p> <p>Ganondagan Event - \$750 (1) x spring / summer Valentown Event - \$750 (1) x fall Historical Society - \$7,000 (10 headstones in 2008) Historic Walking Tour - \$500 (1) x fall</p> <p>Total: \$9,000.00</p>	<p>Itemize the potential impact/benefits; detail rationale and compelling argument for the Initiative or Action Plan.</p> <ol style="list-style-type: none"> 1. To provide families and community members with an appreciation of our Town's historical and cultural significance. 2. To further create a sense of community. 3. Enhance our citizen's knowledge and preserve history.

Key Initiative #	Action Plan #
2	2

Cost	Benefit
<p>Itemize the estimated financial, time, human resource and other associated costs.</p> <p>Dedicated Space (i.e. Community Center) - \$7 - 10 million (Phase I) \$4 - 5 million (Phase II)</p> <p>Total: \$11 to \$15 Million</p>	<p>Itemize the potential impact/benefits; detail rationale and compelling argument for the Initiative or Action Plan.</p> <ol style="list-style-type: none"> 1. Provide a greater opportunity for senior citizens to socialize and engage in healthy recreational and educational activities. 2. Provide a greater opportunity for youth and their families to enhance their life skills through actively participating in social, educational and recreational activities. 3. Provide a greater opportunity for young adults, to enhance their life skills. 4. Provide a meeting facility for community organizations.

<i>Key Initiative #</i>	<i>Action Plan #</i>
2	3

Cost	Benefit
Itemize the estimated financial, time, human resource and other associated costs.	Itemize the potential impact/benefits; detail rationale and compelling argument for the Initiative or Action Plan.
Transportation - \$20,000	1. Allows senior citizens and handicapped individuals to access community services and activities
Total: \$20,000.00	

<i>Key Initiative #</i>	<i>Action Plan #</i>
3	1

Cost	Benefit
Itemize the estimated financial, time, human resource and other associated costs.	Itemize the potential impact/benefits; detail rationale and compelling argument for the Initiative or Action Plan.
Incremental library materials and resources necessary to meet the increased demand	1. The public library provides value to the community by offering books, audio-books, DVDs, magazines, and internet access which residents can use for their educational and recreational needs. It is vital that the materials provided by the library are up-to-date, available in a variety of formats, are age appropriate for children, teens and adults, and represent multiple viewpoints. Public library resources provide support for the educational needs of students and life-long learners.
Total: \$5,000.00	

Cost/Benefit Analysis (Strategic Intent #2)

<i>Key Initiative #</i>	<i>Action Plan #</i>
1	1-5

Cost	Benefit
Itemize the estimated financial, time, human resource and other associated costs.	Itemize the potential impact/benefits; detail rationale and compelling argument for the Initiative or Action Plan.
The Noise and Illumination Codes cost will largely depend on the billable hours of the Town Attorney	<ol style="list-style-type: none"> 1. Provides a peaceful and healthy environment in which to live. 2. Protects and enhances property values
Total: \$3,000.00	

<i>Key Initiative #</i>	<i>Action Plan #</i>
2	1-5

Cost	Benefit
Itemize the estimated financial, time, human resource and other associated costs.	Itemize the potential impact/benefits; detail rationale and compelling argument for the Initiative or Action Plan.
The Noise and Illumination Codes cost will largely depend on the billable hours of the Town Attorney	<ol style="list-style-type: none"> 1. Provides a peaceful and healthy environment in which to live. 2. Reduce utility usage and cost.
Total: \$3,000.00	

<i>Key Initiative #</i>	<i>Action Plan #</i>
3	3

Cost	Benefit
Itemize the estimated financial, time, human resource and other associated costs.	Itemize the potential impact/benefits; detail rationale and compelling argument for the Initiative or Action Plan.
<p>Tree City USA - \$20,000 / annual operating budget + \$500 (1) x event = \$20,500</p> <p>Total: \$20,500.00 year 1</p>	<ol style="list-style-type: none"> <li style="color: green;">1. A well-organized tree program will enhance the quality of life of our residents by providing beauty and creating a more healthy environment. <li style="color: green;">2. Trees help to filter light and noise pollutants.

<i>Key Initiative #</i>	<i>Action Plan #</i>
4	2

Cost	Benefit
Itemize the estimated financial, time, human resource and other associated costs.	Itemize the potential impact/benefits; detail rationale and compelling argument for the Initiative or Action Plan.
<p>Trails Master Plan - \$1,800 / annual operating (brochures / mapping), \$5,000 / annual capital (trail design and construction)</p> <p>Total: \$6,800.00</p>	<ol style="list-style-type: none"> <li style="color: green;">1. Provides our citizens with an improved natural resource that will promote healthy life styles. <li style="color: green;">2. Provide for an alternative means of transportation. <li style="color: green;">3. Provides a positive economic impact and a cost effective recreational resource.

<i>Key Initiative #</i>	<i>Action Plan #</i>
5	2-5

Cost	Benefit
Itemize the estimated financial, time, human resource and other associated costs.	Itemize the potential impact/benefits; detail rationale and compelling argument for the Initiative or Action Plan.
<p>Open Space Acquisition & Parkland Development Plan - \$8.5 - \$10 million 2008 - 2012</p> <p>Total: \$8.5 to \$10 Million</p>	<ol style="list-style-type: none"> 1. Enables the Town to control and manage growth while maintaining its rural character. 2. Enables the Town to provide the appropriate recreational amenities in its parks as outlined in the Parks and Recreation Master Plan. 3. Preserve open space that contributes to a livable and sustainable environment.